STRABAG SE | 3M 2024 RESULTS

IF WE CAN IMAGINE IT, WE CAN BUILD IT.

We're turning bold ideas into reality and rethinking tomorrow's construction, with more than 250 innovative projects.



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The trends observed in the previous year continued into the first quarter of 2024. The situation in individual markets remains challenging, and there are still no signs of a reversal in residential construction. These developments notwithstanding, we were able to increase our order backlog to € 24.6 billion compared to the end of 2023, giving us a solid basis for the rest of the year. We expect to see positive momentum above all from forward-looking projects in energy infrastructure and in reconstruction, conversion and refurbishment.

Klemens Haselsteiner, CEO STRABAG SE



3M 2024 | Executive summary

Continued high order backlog provides a solid basis for the rest of the year



Slight output growth

Largest increases in in Germany, Poland and Romania

Decline in Austria due to weak residential construction market

€ 3.4 bn +2% vs. 3M 2023

Order backlog up in 3M 2024

Growth attributable to successful project acquisitions in the first three months of 2024

€ 24.6 bn +5% vs. 31.12.2023

Promising outlook under challenging conditions

Guidance for full year 2024 confirmed

~ € 19.4 bn Output volume 2024



Mixed trends in underlying markets

Infrastructure

- Solid business activity
- Positive trends, especially in civil engineering
- Growing demand for energy transition projects

Infrastructure & civil engineering:

> 40% of Group output volume

Building construction

- Sharp declines on residential construction market
- Strong momentum in public building construction, commercial & industrial facilities

Residential construction:

< 10% of Group output volume

Public vs. private customers

- Noticeable shift from private to public customers visible in order intake
- Trend expected to ease with decreasing interest rates

Client structure:

> 60% public customers

STRABAG more than offsets declining trends in individual construction segments



Landmark projects acquired in the first three months of 2024











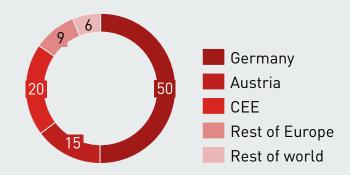
3M 2024 | Group results

Solid performance despite challenging market environment

Output volume (€ mn)



Output volume by region (%)



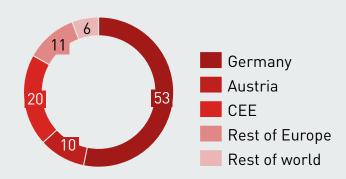
Slight output growth

- Ongoing execution of high order backlog
- Largest increases in Germany, Poland and Romania
- Decline in Austria due to sharp decline in the residential construction market

Order backlog (€ mn)



Order backlog by region (%)



Order backlog up in 3M 2024

- Growth attributable to successful project acquisitions in the first quarter of 2024
- Growth above all in Germany, Poland and the Middle East
- Declines in Austria and, due to the ongoing fulfillment of large projects, in the UK





Our business spans the entire construction value chain

North + West

Share of Group output volume (%)



Share of Group order backlog (%)



Regions/ Areas Germany, Switzerland, Benelux, Scandinavia, Ground Engineering

South + East¹⁾

Share of Group output volume (%)



Share of Group order backlog (%)



Regions/ Areas Austria, Poland, Czech Republic, Slovakia, Adriatic, Rest of Europe, Environmental Engineering, Construction Materials

International +
Special Divisions¹⁾

Share of Group output volume (%)



Share of Group order backlog (%)



Regions/ Areas International, Tunneling, Real Estate Development, Infrastructure Development, Property and Facility Services

1) The construction materials business, previously reported as part of International + Special Divisions, was integrated into the South + East segment with retroactive effect from 1 January 2023. Note: 4th, non-operating segment "Others", output volume approx. 2%, not shown; 3M 2024 figures



North + West: Significant increase in order backlog

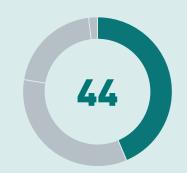
Key Indicators

(€ mn)	3M 2024	3M 2023	Δ%
Output volume	1,499	1,504	0
Order backlog	11,666	10,601	10
Employees (FTE)	21,918	21,426	2

Output volume (€ mn)



Share of Group output volume (%)



Performance 3M 2024

- **Output volume:** Increases in Germany and Switzerland offset by ongoing fulfilment of projects in the Benelux countries.
- **Order backlog:** Growth mainly due to sustained high order backlog in Germany across all construction segments; increased order intake in civil engineering and transportation infrastructures.
- **Employees:** Increase in Germany and to a lesser extent in Switzerland in line with the higher output volume.
- Outlook 2024: Slight output growth expected



3M 2024 | Segment results

South + East: Output volume stable despite challenging markets

Key Indicators

(€ mn)	3M 2024	3M 2023	Δ%
Output volume	1,167	1,163	0
Order backlog	7,616	8,489	-10
Employees (FTE)	25,026	25,159	-1

Output volume (€ mn)



Share of Group output volume (%)



Performance 3M 2024

- Output volume: Strong performance in Poland and Romania offsets decline in Austria
- Order backlog: Above-average level in 3M 2023, strong growth in the order backlog in Poland could not compensate for declines in Austria (residential construction market) and Hungary (declining construction market)
- Employees: Increase in Romania and Poland driven by output growth, decline in the Czech Republic (selective approach to bidding in 2023 due to strong competition in transportation infrastructures)
- Outlook 2024: Almost stable output at a high level expected



The construction materials business, previously reported as part of International + Special Divisions, was integrated into the South + East segment with retroactive effect from 1 January 2023. The previous year's figures have been adjusted accordingly.

International + Special Divisions: Strong output growth

Key Indicators

(€ mn)	3M 2024	3M 2023	Δ%
Output volume	705	658	7
Order backlog	5,248	5,326	-1
Employees (FTE)	20,893	19,569	7

Output volume (€ mn)



Share of Group output volume (%)



Performance 3M 2024

- Output volume: Growth primarily driven by Germany, the UK and Italy
- Order backlog: Imost stable development; increases in Germany, the Middle East and Italy offset by declines in the UK and the Americas due to ongoing fulfilment of megaprojects
- **Employees:** Number of employees increased in line with output growth; particularly in Germany, the UK and the Middle East
- Outlook 2024: Noticeable increase in output expected

The construction materials business, previously reported as part of International + Special Divisions, was integrated into the South + East segment with retroactive effect from 1 January 2023. The previous year's figures have been adjusted accordingly.





Share

The STRABAG shares

Shareholder structure¹⁾





General information

STRABAG SE

Listed on the Vienna Stock Exchange since 2007

S&P Rating: BBB, outlook stable

ISIN	AT000000STR1	AT0000A36HJ5 ²
No. of shares	102.6 mn	15.6 mn
Bloomberg	STR:AV	STR:B
Reuters	STRV.VI	STRB.VI
Vienna Stock Exchange	STR	STRB

1) As of April 2024; 2) New shares from capital increase 2024

Update on shareholder MKAO "Rasperia Trading Limited" (Rasperia)

- Action brought by Rasperia against:
 - resolutions of 18th AGM 2022 and Extraordinary General Meeting 2022 –
 dismissed by Regional Court of Klagenfurt and Higher Regional Court in Graz
 - capital measures (unanimously approved by 19th AGM 2023) –
 dismissed by Regional Court of Klagenfurt

proceedings have not yet been finalised.

March 2024: Major holdings notifications from Oleg Deripaska and Iliadis JSC:

Rasperia is said to have been transferred to Iliadis JSC

May 2024: RBI cancels transaction over STRABAG shares,

Rasperia remains shareholder of STRABAG SE

US sanctions against Rasperia and Iliadis JSC (OFAC)

• June 2024: US sanctions against Rasperia and Iliadis JSC

STRABAG itself not sanctioned – Sanctioning of Rasperia and Iliadis has no direct impact on

STRABAG SE and its subsidiaries

STRABAG shares held by Rasperia remain frozen



Outlook 2024

STRABAG confirms guidance for full year 2024



The construction industry remains challenging in individual European markets. With the expected interest rate cuts, however, the environment should gradually improve starting in the second half of 2024.

Klemens Haselsteiner CEO STRABAG SE

Output volume Slight increase expected, based on continuing high order backlog	~ € 19.4 bn
EBIT margin Due to economic challenges in the construction industry, the earnings for 2023 do not change anything about the target for 2024	≥ 4 %
Net investments Cash flow from investing activities	≼ € 750 mn



STRABAG SE

Financial calendar & IR contact

Financial calendar 2024

Date	Event
Thu, 15 February 2024	FY 2023 figures: output volume, order backlog, employees and outlook 2024
Thu, 25 April 2024	Annual Report 2023 Disclosure 7:00 a.m. CEST Investor and analyst conference call 3:00 p.m. CEST
Wed, 29 May 2024	Trading Statement January–March 2024 Disclosure 7:00 a.m. CEST
Fri, 14 June 2024	Annual General Meeting 2024 Start 10:00 a.m. CEST
Thu, 30 August 2024	Semi-Annual Report 2024 Disclosure 7:00 a.m. CEST Investor and analyst conference call 10:00 a.m. CEST
Thu, 14 November 2024	Trading Statement January-September 2024 Disclosure 7:00 a.m CET

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