

STRABAG SE JANUARY-SEPTEMBER 2016 RESULTS



30 NOVEMBER 2016

DISCLAIMER

This presentation is made by STRABAG SE (the "Company") solely for use at investor meetings and is furnished to you solely for your information.

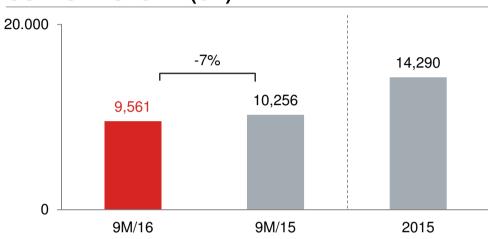
This presentation speaks as of November 2016. The facts and information contained herein might be subject to revision in the future. Neither the delivery of this presentation nor any further discussions of the Company with any of the recipients shall, under any circumstances, create any implication that there has been no change in the affairs of the Company since such date. None of the Company or any of its parents or subsidiaries or any of such person's directors, officers, employees or advisors nor any other person makes any representation or warranty, express or implied as to, and no reliance should be placed on, the accuracy or completeness of the information contained in this presentation. None of the Company or any of its parents or subsidiaries or any of spectra or subsidiaries or any of their directors, officers, employees and advisors nor any other person shall have any liability whatsoever for any loss howsoever arising, directly or indirectly, from any use of this presentation. The same applies to information contained in other material made available at the meeting.

This document is selective in nature and is intended to provide an introduction to, and overview of, the business of the Company. Where any information and statistics are quoted from any external source, such information or statistics should not be interpreted as having been adopted or endorsed by the Company as being accurate. This presentation contains forward-looking statements relating to the business, financial performance and results of the Company and/or the industry in which the Company operates. These statements generally are identified by words such as "believes", "expects", "predicts", "intends", "projects", "plans", "estimates", "aims", "foresees", "anticipates", "targets", and similar expressions. The forward-looking statements, including but not limited to assumptions, opinions and views of the Company or information from third party sources, contained in this presentation are based on current plans, estimates, assumptions and projections and involve uncertainties and risks. Various factors could cause actual future results. performance or events to differ materially from those described in these statements. The Company does not represent or guarantee that the assumptions underlying such forward-looking statements are free from errors nor do they accept any responsibility for the future accuracy of the opinions expressed in this presentation. No obligation is assumed to update any forward-looking statements.

By accepting this presentation you acknowledge that you will be solely responsible for your own assessment of the market and of the market position of the Company and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the Company's business.

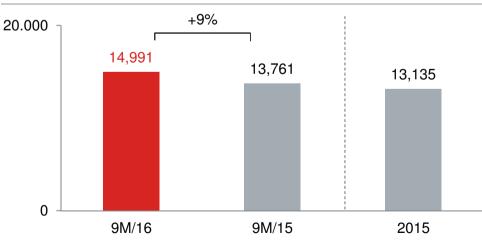


OUTPUT VOLUME DOWN, ORDER BACKLOG UP



OUTPUT VOLUME (€M)

ORDER BACKLOG (€M)



- High level last year
- Lower output primarily in CEE

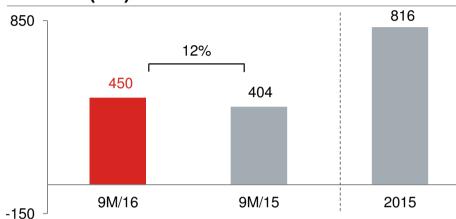
- Plus of 30 % in Germany
- Russia, Romania and Denmark declined





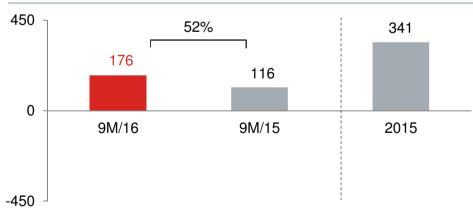
EBITDA AND EBIT POSITIVELY IMPACTED BY ONE-OFF, UNDERLYING EARNINGS HIGHER AS WELL

EBITDA (€M)



- Non-operating profit of € 27.81 million impacted EBITDA (+12 %) and EBIT (+52 %)
- Large-scale projects no longer a burden, improved earnings from South-East European markets
- EBITDA adj. by one-off: € 422.58 million (+5 %)

EBIT (€M)

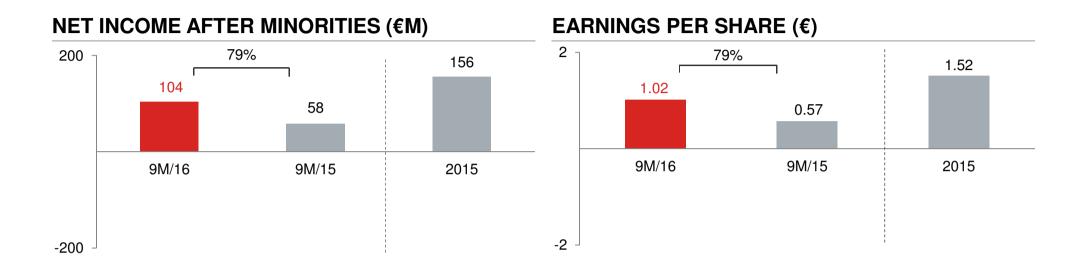


- Depreciation and amortisation much lower due to sale of hydraulic engineering equipment
- Improvement in EBIT derives mainly from segment North + West
- EBIT adj. by one-off: € 148.09 million (+28 %)





EARNINGS PER SHARE NEARLY DOUBLED



- Little change in net interest income
- Tax rate 35.5 %
- Remaining minority interest after acquisition of minorities of Ed. Züblin AG, which had to bear the winter loss in the first quarter: € 0.56 million





REDUCTION OF MINORITY INTERESTS AND CORRESPONDING DECREASE IN CASH

ASSETS⁽¹⁾

(€m)	9M/16	2015	(€m)
Intangible assets	505	511	Share
PP&E & investment property	1,979	1,895	Capita
Associated companies	362	373	Retair
Other financial assets	197	202	Non-c
Concession receivables	680	710	Equit
Trade and other receivables	321	301	Provis
Deferred taxes	301	292	Finan
Non-current assets	4,345	4,284	Trade
Inventories	870	802	Defer
Trade and other receivables	3,501	2,812	Non-o
Concession receivables	31	29	Provis
Cash and cash equivalents	1,502	2,732	Finan
Assets held for sale	0	70	Trade
Current assets	5,904	6,445	Other
			Curre
Total assets	10,249	10,729	Equit

LIABILITIES AND EQUITY⁽¹⁾

(€m)	9M/16	2015
Share capital	110	114
Capital reserves	2,232	2,311
Retained earnings	655	614
Non-controlling interests	73	282
Equity	3,070	3,321
Provisions	1,114	1,093
Financial liabilities	1,250	1,294
Trade payables & other liab.	156	96
Deferred taxes	38	36
Non-current liabilities	2,558	2,519
Provisions	758	774
Financial liabilities	189	286
Trade payables	2,865	2,916
Other current liabilities	809	913
Current liabilities	4,621	4,889
Equity & Liabilities	10,249	10,729

(1) Rounding differences might occur.



INCREASED CASH FLOW FROM EARNINGS, BUT SIGNIFICANTLY HIGHER WORKING CAPITAL NEEDS

(€m)	9M/16	Δ %	9M /15
Cash – beginning of period	2,727	43	1,906
Cash flow from earnings	350	20	311
Δ Working Capital	-920	-119	-419
Cash flow from operating activities	-570	-427	-108
Cash flow from investing activities	-243	-36	-179
Cash flow from financing activities	-422	-408	-83
Net change in cash	-1,235	-233	-370
FX changes	5	-28	7
Change restricted cash	2	-84	11
Cash – end of period	1,498	-4	1,554

Rounding differences might occur.



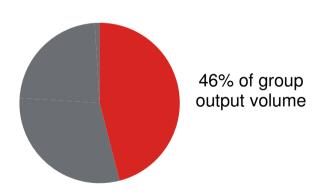


NORTH + WEST: LOSSES CONTAINED SIGNIFICANTLY

KEY INDICATORS

<u>(</u> €m)	9M/16	Δ%	9M/15
Output volume	4,387	-4	4,569
Revenue	4,168	-2	4,257
Order backlog	7,083	24	5,697
EBIT	-8	84	-52
EBIT margin %	-0.2		-1.2
Employees	21,959	-2	22,461

SHARE OF GROUP OUTPUT VOLUME



COMMENTS

- Output volume -4%: relatively high last year
- Hydraulic engineering projects no longer a burden and project in the Netherlands – loss in EBIT contained by 84%
- Order backlog climbed by 24%, many new orders in German BC&CE and TI business
 - Axel Springer building, Berlin
 - Trivago headquarters, Düsseldorf
 - Berlin–Dresden track construction
- Outlook:
 - Output volume of € 6.2 billion expected in 2016
 - German BC&CE business should continue to contribute positively; positive outlook for German TI, too
 - Polish tenders only slowly getting underway

BC&CE: Building Construction & Civil Engineering; TI: Transportation Infrastructures

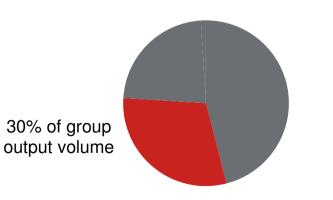


SOUTH + EAST: EBIT LOWER AS LAST YEAR INCLUDED APERIODIC INCOME

KEY INDICATORS

<u>(</u> €m)	9M/16	Δ%	9 M /15
Output volume	2,886	-11	3,256
Revenue	2,778	-11	3,119
Order backlog	3,548	-5	3,737
EBIT	116	-11	130
EBIT margin %	4.2		4.2
Employees	17,628	-2	17,979

SHARE OF GROUP OUTPUT VOLUME



COMMENTS

- Output volume down by 11%, mostly in CEE
- EBIT 11% lower than last year, when aperiodic income had been registered
- Order backlog -5%, but several new large orders:
 - A1 motorway Matzleinsdorf-Pöchlarn, Austria
 - Railway section Budapest-Esztergom, Hungary
 - IKEA store, Serbia
 - Building for Siemens using BIM.5D, Switzerland
 - National football stadium, Bratislava, Slovakia
- Outlook:
 - Decline in output volume 2016 to € 4.1 billion forecasted
 - Hungary: confident of growing output volume
 - Switzerland remains contested
 - Russia and South East Europe: no noteworthy investments from private or public clients



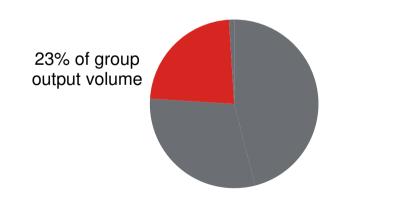


INTERNATIONAL + SPECIAL DIVISIONS: BUSINESS OUTSIDE OF EUROPE HAMPERED BY LOW OIL PRICE

KEY INDICATORS

<u>(</u> €m)	9M/16	Δ%	9M/15
Output volume	2,196	-6	2,332
Revenue	1,973	-5	2,085
Order backlog	4,355	1	4,318
EBIT	53	-1	54
EBIT margin %	2,7		2,6
Employees	25,942	-5	27,246

SHARE OF GROUP OUTPUT VOLUME



COMMENTS

- Output volume shrank by 6%, especially in Italy and non-European markets
- EBIT more or less unchanged
- Order backlog stable (+1%): higher in Germany, project of € 400 million in Chile
- Outlook:
 - Output volume 2016 should settle at € 3.2 billion
 - Property & Facility Services: new clients help to compensate for reduced revenue from previous client base
 - Real Estate Development continues to contribute very positively to output volume and earnings; increase in Raiffeisen evolution stake (100%) to further strengthen position in Austrian residential sector
 - Tunnelling and concession market hotly contested
 - Intelligent infrastructure solutions merged





EBIT OUTLOOK 2016 REITERATED

- Slightly lower output volume expected (2015: € 14.3 billion)
- EBIT margin (EBIT/revenue) of 3% from 2016 onwards







STRABAG SE JANUARY-SEPTEMBER 2016 RESULTS



30 NOVEMBER 2016